WWCC Panel Discussion

Defense Industrial Base Response to Operation Iraqi Freedom

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Industrial Base Challenge

Transition from peacetime to war

- PEACETIME
  - Low item demands
  - Production rates in line with demand
  - Industrial base capacity tends to right size with historic demands
- WARTIME
  - Demands rise rapidly
  - Demands must be meet on very short timelines
  - Demands rise simultaneously in all commodity areas
  - Supply and industrial base capacities pushed to limits
  - Prioritization of demands required when capacities exceeded

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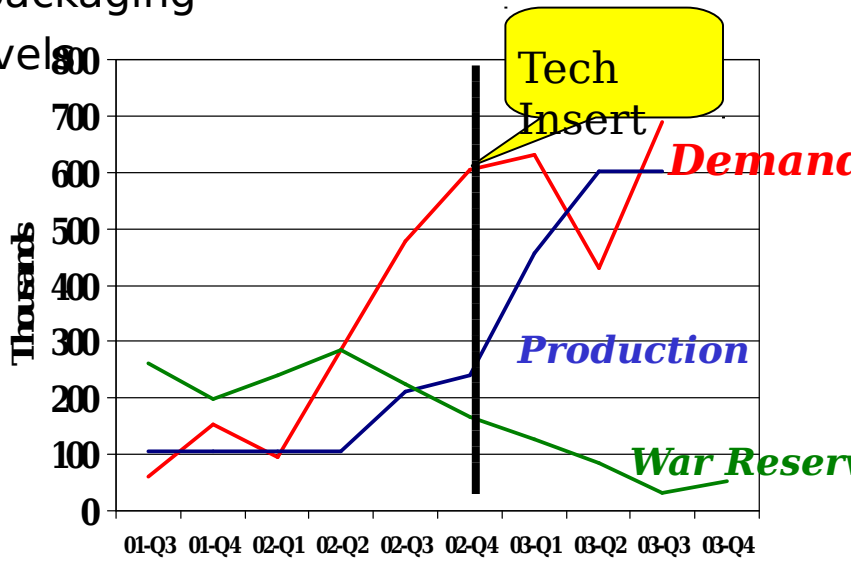
C2A1 Canister

- Before 9-11
  - Average monthly demand: 24K
  - Monthly production rate: 35K

- After 9-11 / Iraqi Freedom Build-up
  - Major surge in demands
  - Large increase in monthly production
  - Increased production due to **technology improvement** in canister packaging
  - Reduction in War Reserve levels
  - Current back order – 1 million canisters



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C2A1 Canister

GOOD NEWS

- Critical requirements of the war met

BUT

- What if we had to support another deployment?

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SOLUTIONS

- CB War Reserve Stocks
  - Increase war reserve stocks
  - Need to include joint requirements
- Enhance CB surveillance and shelf life testing programs
- Improve field asset visibility
  - MICAS
- Expand industrial base
  - Increased funding to build more robust base
- Capitalize on technology enhancements
  - e.g., modernized packaging for C2A1 canister

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